

(b)(5)



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OBSERVATION REPORT

1. (U) SUBMITTED BY: MajGen Byron OFFICE: VDJ-5
DSN: 227-1887 COMMERCIAL: (703) 697-1887
2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1
3. () TASKS:
4. (U) TITLE: J-5 Exercise Involvement
5. (U) OBSERVATION: Opportunities for J-5 policy coordination, both within the Joint Staff (CAT, J-3 planning/execution cells, update briefings) and outside the Joint Staff (OSD, CSGs, NSC interagency meetings) did not exist; thus, the exercise did not benefit from J-5 policy inputs.
6. (U) DISCUSSION: This exercise was tailored to allow J-2 to gather intelligence and J-3/J-6 to determine tactical responses to cyberwar. There was no explicit role for J-5. The Major Scenario Event List (MSEL) did not require J-5 actions. Because of this focus, even an attempt by J-5 to explain policy implications of a larger-picture strategic attack by an outside nation or group of nations was dismissed as irrelevant to the exercise. As a consequence, only 4 officers from J-5 were extensively involved in the exercise, and only 4 others had any involvement at all.
7. (U) LESSON LEARNED: J-5 involvement must be planned into each exercise, and J-5 inputs must be considered by senior Joint Staff and DoD leaders during the exercise.
8. (U) RECOMMENDED ACTION: Incorporate J-5 officers into the established war planning organizational structure, such as a functional CAT team, the J-3 planning cells, CSGs and interagency groups, OSD policy meetings, and SecDef daily updates. Include J-5 MSELs into the exercise, such as DCs and PCs, crucial policy decisions that must be coordinated with the interagency, and policy briefings to the J-3.
9. (U) COMMENTS: J-5 involvement should include adding members to current war planning teams, and will require interagency acceptance of the J-5 role.

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OBSERVATION REPORT

1. (U) SUBMITTED BY:

OFFICE: J-5

DSN: 224-9405

COMMERCIAL: (703) 616-9405

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

4. () TITLE:

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**(LAST FORM)
OBSERVATION REPORT**

1. (U) SUBMITTED BY:

OFFICE: J-5

DSN: 224-9405

COMMERCIAL: (703) 616-9405

2. (U) EXERCISE: ELIGIBLE RECEIVER 97-1

3. () TASKS:

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6. () DISCUSSION:

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